

## NATIONAL JUDICIAL ACADEMY

**P-1127: North Zone 1- Regional Conference on Enhancing Excellence of the Judicial Institutions:  
challenges & Opportunities  
27<sup>th</sup> – 28<sup>th</sup> October, 2018**

**Programme Coordinator** : Mr. Sumit Bhattacharya and Ms. Ankita Pandey, Faculty  
**No. of Participants** : 87  
**No. of forms received** : 76

I. OVERALL				
PROPOSITION	To a great extent	To some extent	Not at all	Remarks
a. The objective of the Program was clear to me	<b>86.84</b>	<b>13.16</b>	-	20. Being first time participant in such conference I was initially not clear in it but then I enjoyed.
b. The subject matter of the program is useful and relevant to my work	<b>84.21</b>	<b>15.79</b>	-	
c. Overall, I got benefited from attending this program	<b>84.21</b>	<b>15.79</b>	-	
d. I will use the new learning, skills, ideas and knowledge in my work	<b>81.58</b>	<b>18.42</b>	-	
e. Adequate time and opportunity was provided to participants to share experiences	<b>81.58</b>	<b>18.42</b>	-	
II. KNOWLEDGE				
PROPOSITION	To a great extent	To some extent	Not at all	Remarks
The program provided knowledge (or provided links / references to knowledge) which is:				
a. Useful to my work	<b>86.11</b>	<b>13.89</b>	-	10. Because it depends upon the situation present in my district.

b. Comprehensive (relevant case laws, national laws, leading text / articles / comments by jurists)	<b>71.05</b>	<b>28.95</b>	-	-
c. Up to date	<b>76.71</b>	<b>23.29</b>	-	-
d. Related to Constitutional Vision of Justice	<b>90.67</b>	<b>9.33</b>	-	-
e. Related to international legal norms	<b>40.00</b>	<b>54.29</b>	<b>5.71</b>	
<b>III. STRUCTURE OF THE PROGRAM</b>				
<b>PROPOSITION</b>	<b>Good</b>	<b>Satisfactory</b>	<b>Unsatisfactory</b>	<b>Remarks</b>
a. The structure and sequence of the program was logical	<b>97.37</b>	<b>2.63</b>	-	-
b. The program was an adequate combination of the following methodologies viz.				
(i) Group discussion cleared many doubts	<b>75.71</b>	<b>20.00</b>	<b>4.29</b>	10. Yes, I got handy knowledge on some issues which will be beneficial in my court working.
(ii) Case studies were relevant	<b>59.09</b>	<b>40.91</b>	-	-
(iii) Interactive sessions were fruitful	<b>88.89</b>	<b>11.11</b>	-	
(iv) Audio Visual Aids were beneficial	<b>63.33</b>	<b>33.33</b>	<b>3.34</b>	64. There were no audio visual aids.
<b>IV SESSIONS WISE VETTING</b>				
<b>Parameters</b>				
<b>Session</b>	<b>Discussions in individual sessions were effectively organized</b>		<b>The Session theme was adequately addressed by the Resource Persons</b>	
	Effective and Useful	Satisfactory	Effective and Useful	Satisfactory
1	<b>90.67</b>	<b>9.33</b>	<b>96.55</b>	<b>3.45</b>
2	<b>90.00</b>	<b>10.00</b>	<b>94.34</b>	<b>5.66</b>
3	<b>84.29</b>	<b>15.71</b>	<b>94.34</b>	<b>5.66</b>

4	<b>91.30</b>	<b>8.70</b>	<b>94.34</b>	<b>5.66</b>
5	<b>91.04</b>	<b>8.96</b>	<b>92.16</b>	<b>7.84</b>
<b>V. PROGRAM MATERIALS</b>				
<b>PROPOSITION</b>	<b>To a great extent</b>	<b>To some extent</b>	<b>Not at all</b>	<b>Remarks</b>
a. The Program material is useful and relevant	<b>88.00</b>	<b>12.00</b>	-	10. Still I have not gone through that but hopefully it will be beneficial for our court working.
b. The content was updated. It reflected recent case laws/ current thinking/ research/ policy in the discussed area	<b>80.00</b>	<b>20.00</b>	-	-
c. The content was organized and easy to follow	<b>83.56</b>	<b>16.44</b>	-	-

<b>VIII. GENERAL SUGGESTIONS</b>	
a. Three most important learning achievements of this Programme	<p>1. Participant did not comment.</p> <p>2. Hearing of problems and providing solutions.</p> <p>3. Hearing of problems and providing solutions.</p> <p>4. 1. Monitoring the court pendency &amp; how to control it; 2. Benefit of e-court websites; 3. Managing the day-to-day work.</p> <p>5. 1. Constitutional vision of justice is very useful from day-to-day work; 2. By using information technology we can collect data of our court; 3. Access to justice.</p> <p>6. Understanding objective of court management, monitoring of CIS; Access to justice.</p> <p>7. Participant did not comment.</p> <p>8. 1. I got to know how to manage my court cases; 2. How to reduce pendency.</p> <p>9. 1. Case &amp; court management; 2. Vision of justice 3. Access to information &amp; communication technology.</p> <p>10. 1. Case management experiences shared by judicial officers was wonderful; 2. We have learnt that in some aspects where there is vacuum then we can use constitutional aspects in particular case to do real justice in case as per facts of the case; 3. Managing the bar is useful tool for efficient working in the court but at the same time there should be some check on advocates who are generally make frivolous complaints against judges. Such advocates should be penalized with stern action against there on administrative side.</p> <p>11. Understood objectives of court management; Monitoring of CIS. Access to justice.</p>

	<p>12. 1. Case management; Adjourment tactics to be dealt with; 3. Application of judicial mind in another aspect.</p> <p>13. 1. Improved my confidence to tackle Bar; 2. Learned the practical aspects of law; 3. ICT and access to justice.</p> <p>14. Training days should be increased.</p> <p>15. Access, Knowledge, Interaction, Management.</p> <p>16. How to manage cases in courts; How to deal with adjournments; How to remove difficulties which come before us.</p> <p>17. Case management system.</p> <p>18. 1. New trends in ICT and district judiciary; 2. Constitutional vision of justice; 3. Application of law with the constitutional vision in mind.</p> <p>19. 1. Understood the constitutional vision for justice; 2. User update with information technology for courts; 3. Access to justice.</p> <p>20. 1. Hon'ble CJI of Rajasthan sir discussion was thought provoking. 2. Got to know &amp; explore the use of Fact Sheets.</p> <p>21. Got more effective suggestions on case management &amp; use of e-courts site &amp; constitutional vision in my judicial work.</p> <p>22. Role of judicial academy.</p> <p>23. Very good to deliver justice.</p> <p>24. As civil judges we got chance to interact with High Court &amp; Supreme Court Justices; We came to know in real sense about the problems we have.</p> <p>25. 1. Widening of vision &amp; horizon to understand the institutional work; 2. Motivation to work better.</p> <p>26. Participant did not comment.</p> <p>27. 1. Hon'ble Supreme Court Judges have told us very important things by which we best manage court; 2. Techniques of court management.</p> <p>28. Implementation of constitutional vision; Use of IT in court &amp; case management.</p> <p>29. Guideline of Hon'ble High Court Judges &amp; Supreme Court Judges is useful for improvement of judicial work; Knowledge improvement programme; I learnt that Hon'ble High Court Judges &amp; Supreme Court Judges are very down to earth.</p> <p>30. 1. Provided latest updates on topics addressed; 2. Hospitality was excellent; 3. The topics were covered exhaustively in terms of material &amp; lectures.</p> <p>31. Participant did not comment.</p> <p>32. Participant did not comment.</p> <p>33. It was very good experiences during this days it was very useful and I have learnt a lot during these 2 days programme.</p> <p>34. I got very useful case management skills.</p> <p>35. It is very useful for us.</p> <p>36. Participant did not comment.</p> <p>37. Participant did not comment.</p> <p>38. We learnt more from the conference and very useful in our work.</p>
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39. 1. We started thinking about the issues on which we have been taught; 2. We got to know the problems faced by the judicial officers of other states and some of their best practices; 3. We also got to know how High Court and Supreme Court judges think on certain issues and the innovative practices developed by them.

40. 1. Addressing the practical aspects of problem faced in the court; 2. Effective tips on court & docket management; 3. Effective tips on reduction of pendency.

41. Effective use of ICT; Court management; Bar Bench relationship.

42. 1. Effective use of ICT; 2. Energetic & intelligent ideas; 3. Inter-state experience sharing.

43. Participant did not comment.

44. 1. Useful in my daily court work; 2. Exchange of knowledge; 3. Subject matter was fruitful.

45. 1. Useful in day-to-day work; 2. Sessions are interactive & knowledgeable; 3. Subject matter of this programme is very much useful.

46. Participant did not comment.

47. Constitution vision and court management in day-to-day court proceeding.

48. 1. Court management; 2. Getting technically sound; 3. Applying the principles of constitution in regular working.

49. 1. Learnt about other states judiciary systems;

50. Participant did not comment.

51. Participant did not comment.

52. ICT implementation with respect to CIS and enlightenment by the dignitaries with respect to Indian judiciary as an institution.

53. Use of ICT in courts; case & docket management.

54. Participant did not comment.

55. Participant did not comment.

56. Valuable insight into legal provisions from constitutional perspective.

57. 1. Court & case management tools; 2. Technology and courts aspect; 3. Vision of justice modified.

58. Interaction with Hon'ble Judges of Supreme Court was an enriching experience.

59. 1. The spirits of constitution needs to be followed; 2. Cost- implementation is a method for reducing litigation; 3. Use of modern technology to know about our courts pendency and adopt innovative methods to deal with it.

60. How to implement constitutional vision; How to check adjournments; How to use ICT for administration of justice.

61. 1. How to deal with pendency of cases; 2. How to deal with bar; 3. How to implement constitutional vision.

62. 1. How to use cost as tool; 2. Role in progress of the case; 3. How to deal with pendency.

63. I am happy to attend the session and learnt so much regarding court management constitutional vision & e-courts application. Thank you.

64. Effective court management; Excelling in enhancing the constitutional vision of justice.

	<p>65. CIS case management, data grid, are to be effectively used for reducing pendency – cannot shy away anymore – face it with open arms &amp; minds.</p> <p>66. 1. New aspect of constitutional vision regarding imparting justice; 2. Many facets of court management are useful; 3. Information of IT &amp; CIS is also very useful.</p> <p>67. 1. Case management is necessary; 2. Good relations between the officers; 3. Proactive role of a judge.</p> <p>68. Required to extend the time period of conference.</p> <p>69. 1. Court management; 2. Use e-court frequently; 3. Imposing cost for frivolous litigation/application.</p> <p>70. To update ourselves every time.</p> <p>71. Judges can only curb the huge pendency if he decides despite hurdles created by bar.</p> <p>72. It's been a wonderful experience.</p> <p>73. 1. Very good motivation from resource persons; 2. Sharing of experience was useful; 3. Direct dialogue with dignitaries.</p> <p>74. 1. Court management; 2. How to deal with adjournments; 3. How to look at the case with constitutional perspective.</p> <p>75. New trends and recent developments were made known.</p> <p>76. Nil.</p>
<p>b. Which part of the Programme did you find most useful and why</p>	<p>1. <b>Session 1: Constitutional Vision of Justice; Session 5: Access to Justice: Court and Case Management.</b></p> <p>2. <b>Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: building Synergies.</b></p> <p>3. Case management as it is helpful in day to day court work and proper addressing of the issues involved.</p> <p>4. Information and communication technology in courts.</p> <p>5. Every part of the programme is very useful.</p> <p>6. Court management because we deal with it daily.</p> <p>7. Court and case management as it is helpful in day-to-day work.</p> <p>8. Every part of programme is useful.</p> <p>9. <b>Session 4: Access to Justice: Information and Communication Technology in Courts; Session 5: Access to Justice: Court and Case Management-</b> is most useful because it gave us useful directions for court management.</p> <p>10. Sharing of views by judicial officers and solutions of certain problems as advised by Hon'ble Supreme Court and High Court judges.</p> <p>11. Court management because we are dealing with it in our day-to-day working.</p> <p>12. Dealing with adjournment problems.</p> <p>13. <b>Session 4: Access to Justice: Information and Communication Technology in Courts; Session 5: Access to Justice: Court and Case Management.</b></p> <p>14. All the parts.</p> <p>15. <b>Session 5: Access to Justice: Court and Case Management</b> and constitutional vision.</p>

16. All programme were very useful for me.
17. Sessions on vision of constitution.
18. Information and communication technology in district court. Had an overview of future programme.
19. Constitutional vision of justice; Access to justice- information and communication technology in courts; High Court, District court building synergies.
20. Constitutional vision of justice- It helped me open up my mind.
21. Case management because heavy pendency in my court & difficult to manage court with insufficient staff.
22. Court management is useful.
23. Court management and computerization.
24. Participant did not comment.
25. Case management.
26. Constitutional vision of justice.
27. All
28. **Session 4: Access to Justice: Information and Communication Technology in Courts; Session 5: Access to Justice: Court and Case Management.**
29. I like Hon'ble Justice Lokur's lecture & also Hon'ble Justice Sinha's lecture & Hon'ble Justice U.U. Lalit's lecture & Hon'ble Justices of Rajathan High Court lecture's, Hon'ble Justice Ambani lecture it is useful to improve me & my area.
30. **Session 4: Access to Justice: Information and Communication Technology in Courts; Session 5: Access to Justice: Court and Case Management-** were more relevant to the subordinate court's functioning.
31. Participant did not comment.
32. Participant did not comment.
33. Every part.
34. Case management.
35. Every part.
36. All the part are useful.
37. I.T.
38. Case management & court management it is very useful to control and reduce the pendency of cases.
39. Use of information and communication technology in courts.
40. **Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: building Synergies-** because the sessions were interactive.
41. Court management.
42. **Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: building Synergies-** for the energetic & vibrant session with Justice Sinha.
43. Participant did not comment.
44. Interactive session.
45. Interactive session.

46. **Session 4:** *Access to Justice: Information and Communication Technology in Courts*; **Session 5:** *Access to Justice: Court and Case Management*.
47. **Session 1:** *Constitutional Vision of Justice*; **Session 2:** *High Court and District Judiciary: building Synergies*.
48. **Session 1:** *Constitutional Vision of Justice*; **Session 2:** *High Court and District Judiciary: building Synergies*.
49. Court & case management.
50. **Session 5:** *Access to Justice: Court and Case Management*- all sessions were useful.
51. Justice M.B. Lokur Sir, Justice S. Ambwani Sir, Justice U.U. Lalit Sir lecture.
52. Session on ICT & its implementation.
53. Docket & court management.
54. Participant did not comment.
55. Participant did not comment.
56. **Session 5:** *Access to Justice: Court and Case Management*.
57. Last session on court and case management as we deal with these things in our daily court activities.
58. 1. Justice Lalit's session; 2. Justice Lokur's session.
59. I found all sessions useful as it dealt with day-to-day working of courts, dealing with court case management and using modern technology to enhance our skills to work with full extent of our abilities.
60. Every part.
61. Interactive sessions.
62. Building synergies.
63. I liked **Session 2:** *High Court and District Judiciary: building Synergies*; **Session 3:** *Revisiting Norms for Appellate Review: Consequence of Frequent and Excessive Appellate Interference and* **Session 5:** *Access to Justice: Court and Case Management* as it is applicable to functioning of court.
64. All sessions were excellent, resource persons were very efficient.
65. All the stalwart resource persons were open to queries and the amount of hard work put in by them inspired us to adopt this new system.
66. Court management and use of IT in access to justice because it changed the ideas towards the system.
67. Case management because speedy disposal depends upon it.
68. Interactions between higher and sub-ordinate judiciary.
69. Court management.
70. Court & case management because it is useful for day-to-day work.
71. Constitutional vision of justice. It enhances proactive role of a judge; It teaches us to see the unseen & to hear the unheard.
72. E-court and case management.
73. Entire programme was useful.



	<p>74. Whole programme was useful.</p> <p>75. E-courts committee.</p> <p>76. All parts are useful but most is building synergies between high court &amp; district judiciary.</p>
<p>c. Which part of the Programme did you find least useful and why</p>	<p>1. <b>Session 5: Access to Justice: Court and Case Management.</b></p> <p>2. <b>Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: building Synergies.</b></p> <p>3. Participant did not comment.</p> <p>4. Consequence of frequent and excessive appellate interference.</p> <p>5. None.</p> <p>6. Nothing.</p> <p>7. Participant did not comment.</p> <p>8. Participant did not comment.</p> <p>9. <b>Session 3: Revisiting Norms for Appellate Review: consequence of Frequent and Excessive Appellate Interference.</b></p> <p>10. Nil.</p> <p>11. No.</p> <p>12. There was nothing like that.</p> <p>13. Nothing.</p> <p>14. All the sessions are useful.</p> <p>15. <b>Session 5: Access to Justice: Court and Case Management-</b> because CIS, e-courts.</p> <p>16. Participant did not comment.</p> <p>17. The session on development of work qualities.</p> <p>18. Case and court management session was not progressive.</p> <p>19. None.</p> <p>20. No way.</p> <p>21. Participant did not comment.</p> <p>22. Participant did not comment.</p> <p>23. Participant did not comment.</p> <p>24. Participant did not comment.</p> <p>25. Constitutional vision of justice to some extent.</p> <p>26. Participant did not comment.</p> <p>27. Nil</p> <p>28. <b>Session 3: Revisiting Norms for Appellate Review: Consequence of Frequent and Excessive Appellate Interference-</b> Not so helpful to me.</p> <p>29. Participant did not comment.</p> <p>30. No session in particular. But, the session on constitutional vision of justice was least relevant to our day-to-day working.</p>

31. Participant did not comment.
32. Participant did not comment.
33. Every part.
34. Participant did not comment.
35. Every part.
36. No.
37. Participant did not comment.
38. Participant did not comment.
39. None.
40. **Session 3: Revisiting Norms for Appellate Review: Consequence of Frequent and Excessive Appellate Interference-** because the session did not address problems faced at trial court level & tips were not given to improve things to be considered by the trial court judges.
41. Nil
42. No
43. **Session 5: Access to Justice: Court and Case Management.**
44. Participant did not comment.
45. Nil
46. None.
47. Nil
48. No session; Each & every session was inspiring.
49. Information & communication technology in court.
50. None.
51. Participant did not comment.
52. None.
53. Constitutional vision of justice.
54. Participant did not comment.
55. Participant did not comment.
56. Participant did not comment.
57. Participant did not comment.
58. Less interactive session time.
59. Participant did not comment.
60. Participant did not comment.
61. Nil
62. Participant did not comment.
63. Participant did not comment.
64. Participant did not comment.
65. None.

	<p>66. Nil</p> <p>67. No.</p> <p>68. None.</p> <p>69. None.</p> <p>70. Participant did not comment.</p> <p>71. Participant did not comment.</p> <p>72. None.</p> <p>73. Nothing.</p> <p>74. Participant did not comment.</p> <p>75. Not any.</p> <p>76. None.</p>
<p>d. Kindly make any suggestions you may have on how NJA may serve you better and make its programmes more effective</p>	<p>1. It will be very helpful in work.</p> <p>2. Allowing judicial officers to participate more in such training programmes conference on regular intervals so they can stay in touch with the recent developments.</p> <p>3. Allowing judicial officers to participate more in such training programmes &amp; conference on regular intervals so they can stay in touch with the recent development.</p> <p>4. None.</p> <p>5. Provide opportunity to all judges of country to enhance their knowledge.</p> <p>6. None.</p> <p>7. Participant did not comment.</p> <p>8. Participant did not comment.</p> <p>9. Participant did not comment.</p> <p>10. It is good conference and should be arranged on regular basis so judicial officers of each states get knowledge about problems being faced in other states and how they are managing with such problems for efficient court working.</p> <p>11. Everything was useful.</p> <p>12. Participant did not comment.</p> <p>13. More question answer sessions to serve the purpose of training.</p> <p>14. Participant did not comment.</p> <p>15. Participant did not comment.</p> <p>16. No need.</p> <p>17. Participant did not comment.</p> <p>18. Second day of the conference may have been utilized till 04:00 pm.</p> <p>19. Provide opportunity to the all judges to participate in such a programme to enhance their knowledge and for opportunity for sharing experience as well as getting knowledge from programme.</p> <p>20. Participant did not comment.</p>

	<p>21. Session were very good &amp; topics like case management &amp; practical problems should be included &amp; given more time.</p> <p>22. No.</p> <p>23. No.</p> <p>24. Participant did not comment.</p> <p>25. More &amp; more such programme be conducted.</p> <p>26. Participant did not comment.</p> <p>27. Nil</p> <p>28. Such conference be organized at regular interval by NJA as it enhances our knowledge &amp; experience.</p> <p>29. No suggestion.</p> <p>30. Such kind of service/conferences must be organized more frequently. So that broad base of judicial officers could be imparted better updates on developments in the fields of law.</p> <p>31. Participant did not comment.</p> <p>32. Participant did not comment.</p> <p>33. Participant did not comment.</p> <p>34. Participant did not comment.</p> <p>35. Participant did not comment.</p> <p>36. Minimum three days programme may be organized.</p> <p>37. Participant did not comment.</p> <p>38. This type conference should be periodically arranged by the Academy.</p> <p>39. Our criminal justice system is heavily dependent on police and the quantity and quality of police is matter of great concern. Supreme Court has taken up the issue of increasing the number of judicial officer and improving the quality of judicial officers very seriously. If steps are taken to increase the number of police officers as well and improve their quality, then only our criminal justice system will see real positive change. NJA should initiate certain programmes for police personnel working at grass root levels as well and persuade the State Governments to change the manner in which police personnel are recruited.</p> <p>40. 1. Sessions to be conducted on practical aspects of trial; 2. Sessions should address issues on methods to reduce pendency.</p> <p>41. Participant did not comment.</p> <p>42. There might be zone specific session with resource persons to get better on sight/ vision for our zone specific problems.</p> <p>43. Participant did not comment.</p> <p>44. Participant did not comment.</p> <p>45. Participant did not comment.</p> <p>46. Participant did not comment.</p> <p>47. Participant did not comment.</p> <p>48. Nil, all arrangement are very well managed.</p>
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49. All India Judicial Officers came together.
50. Participant did not comment.
51. Participant did not comment.
52. Participant did not comment.
53. Participant did not comment.
54. Participant did not comment.
55. Participant did not comment.
56. 1. Group discussion is the best way of conducting conferences; 2. Case study can be given & same can be discussed vis-à-vis group discussion.
57. Participant did not comment.
58. Frequency of such events be increased so that a judge gets to attend at least one or two such events.
59. NJA should conduct such conferences at regular intervals and more emphasis should be laid on information and communication technology in courts and on court and case management. Conference/seminar helps us to perform our duties with full of our abilities and shape us to become good judges.
60. It should have to be for 4 to 5 days to effectively deal with issues.
61. In built no more suggestions required.
62. Participant did not comment.
63. These are various problems in trial courts, if any conference is conducted on CIS it will be useful.
64. This is the first time that I have attended such a well-organized conference with such excellent speakers. It will benefit us if get to attend such conferences at least once in a year or two years.
65. Excellent work, invite use again.
66. The programme should be for sufficient time.
67. No.
68. Time period of conference may be extended.
69. Time period may be extended.
70. More time is required.
71. Participant did not comment.
72. Everything was wonderful.
73. I do not want to make any suggestions; I got much more knowledge & experience.
74. Duration of such type of conferences must be one week.
75. Duration of programme should be increased.
76. Nil.